

## **RESULTS FOR THE QUARTER ENDING 30th SEPTEMBER 2019**

### 7% DOMESTIC CONSUMER GROWTH, 20% PAT (BEI) GROWTH

**Mumbai, October 14th, 2019:** Hindustan Unilever Limited (HUL) announced its results for the quarter ending 30th September 2019.

Domestic Consumer Growth was 7% with Underlying Volume Growth at 5%. Reported EBITDA improvement was 310 bps (200 bps on comparable basis after adjusting for accounting impact of Ind AS 116 on leases). Profit after tax (bei) grew by 20%.

#### **Home Care**

Home Care sustained another quarter of robust performance with consistent topline delivery in Fabric Wash. Premium brand Love & Care was launched in select channels and Magic rinse powder was launched in Tamil Nadu. Household Care continued its growth momentum helped by upgradation and increase in penetration. Domex Pick up the Brush campaign was extended to Tamil Nadu in the quarter. Water Purifiers witnessed a good performance in the premium segment.

#### **Beauty & Personal Care**

Within Beauty and Personal Care, Personal Products showed a healthy performance. In Personal Wash, we landed our pricing interventions in the popular segment. Fair & Lovely soap continues to gain traction and Pears Naturale bodywash range was launched nationally. Skin Care had double digit growth with robust performances across the brands. Pond's Superlight gel and Pond's micellar water range was launched across India. Hair Care grew steadily and Clinic Plus had a successful #MeriBetiStrong campaign linked to its brand proposition. Colour Cosmetics sustained its strong growth momentum and Oral Care recorded good portfolio growth driven by freshness and naturals proposition. Deodorants continued to focus on market development.

#### Foods & Refreshment

Foods & Refreshment saw a broad-based growth across categories. Beverages delivered a good in quarter performance. We continue to leverage purpose-led communications across brands. Ice Cream and Frozen Desserts maintained its robust growth trajectory. In Foods, our core segments performed well. Kissan brand equity strengthened further.

## Margin improvement sustained

Margin expansion was driven by improved mix, benign commodity price movement in our large segments and our savings agenda. Earnings before interest, tax, depreciation and amortization (EBITDA) at Rs. 2443 Crores was up by 21% (16% on comparable basis after adjusting for accounting impact of Ind AS 116). Profit after tax (bei), at Rs. 1832 Crores was up 20%, and Profit after tax, at Rs. 1848 Crores increased by 21% after incorporating the reduction in Corporate Tax rate.

The Board of Directors has declared an interim dividend of Rs. 11 per share for the year ending 31st March 2020

Sanjiv Mehta, Chairman and Managing Director commented: Amidst a challenging market environment, HUL has delivered another quarter of resilient performance and sustained margin improvement. Our focus on consumer value, excellence in execution and market development continues to serve us well.

The near-term outlook for demand especially in rural India remains challenging. We welcome the various measures announced by the Government and the Reserve Bank of India to spur investment and improve liquidity and are confident that the government will take all necessary steps for higher income transference to rural India. HUL remains well positioned to unlock the structural FMCG India opportunity while navigating the short-term challenges. We continue to progress our 'purpose-led and future-fit' agenda which is underpinned by our sustainability initiatives and 'Re-imagining HUL' driven by leveraging data and technology in all aspects of our operations.





















# Hindustan Unilever Limited STANDALONE FINANCIAL RESULTS FOR THE QUARTER AND SIX MONTH ENDED 30TH SEPTEMBER, 2019

| quarter ei<br>30th Septe |       | Unaudited Results for<br>the quarter ended<br>30th June | Particulars  | six months ended<br>30th September |             | (Rs in Crore<br>Audited Results for<br>the year ended |
|--------------------------|-------|---|--|------------------------------------|-------------|---|
| 2019                     | 2018  | 2019  | -  |                                    |             | 31st March  |
|                          |       |   | Revenue from operations  | 2019                               | 2018        | 2019  |
| 9,708                    | 9,138 | 9,984   | Sale of products   |                                    |             |   |
| 144                      | 96    | 130   | Other operating revenue  | 19,692                             | 18,494      | 37,6  |
| 180                      | 305   | 147   | Other income   | 274                                | 227         | 5   |
| 10,032                   | 9,539 |   |  | 327                                | 440         | 6   |
|                          | 3,000 | 10,261  | TOTAL INCOME   | 20,293                             | 19,161      | 38,8  |
| 3,229                    | 3,343 |   | EXPENSES   |                                    |             | ,-  |
| 1,447                    | 9.00  | 3,161   | Cost of materials consumed   | 6,390                              | 6,722       | 13,2  |
| 1,447                    | 1,182 | 1,333   | Purchases of stock-in-trade  | 2,780                              | 2,087       |   |
| (191)                    | (90)  | 154   | Changes in inventories of finished goods (including stock-in-trade) and  | (37)                               | 100.000.000 | 4,7   |
| 430                      | 438   | 452   | work-in-progress   | (37)                               | (10)        |   |
| 31                       | 7     |   | Employee benefits expenses   | 882                                | 880         | 1,74  |
| 237                      | 130   | 24  | Finance costs  | 55                                 | 14          | ***   |
| 201                      | 130   | 214   | Depreciation and amortisation expenses   | 451                                | 257         | 5.  |
| 1,198                    | 1 100 |   | Other expenses   |                                    | 201         |   |
|                          | 1,106 | 1,161   | Advertising and promotion  | 2,359                              | 2,259       | 4.5   |
| 1,296                    | 1,236 | 1,206   | Others   | 2,502                              | 2,513       |   |
| 7,677                    | 7,352 | 7,705   | TOTAL EXPENSES   | 15,382                             |             | 5,3   |
|                          |       |   |  | 13,302                             | 14,722      | 30,13   |
| 2,355                    | 2,187 | 2,556   | Profit before exceptional items and tax  | 4044                               |             |   |
| (47)                     | (35)  | 7   | Exceptional items [net credit/ (charge)]   | 4,911                              | 4,439       | 8,7   |
| 2,308                    | 2,152 | 2,563   | Profit before tax  | (40)                               | (94)        | (2)   |
|                          |       | -,  | Tax expenses   | 4,871                              | 4,345       | 8,5   |
| (374)                    | (677) | (819)   | Current tax  |                                    |             |   |
| (86)                     | 50    |   | The state of the s | (1,193)                            | (1,333)     | (2,56   |
| 1,848                    | 1,525 | 11  | Deferred tax credit/(charge)   | (75)                               | 42          | 7   |
| 1,040                    | 1,323 | 1,755   | PROFIT FOR THE PERIOD (A)  | 3,603                              | 3,054       | 6,03  |
|                          |       |   | OTHER COMPREHENSIVE INCOME   |                                    |             |   |
|                          |       |   |  |                                    | 1           |   |
|                          |       | _   | Items that will not be reclassified subsequently to profit or loss   |                                    |             |   |
|                          |       | -   | Remeasurements of the net defined benefit plans  |                                    | -           | (   |
|                          | -     | -   | Tax on above   |                                    | -           |   |
|                          |       | *   | Items that will be reclassified subsequently to profit or loss   |                                    |             |   |
|                          | (0)   | (0)   | Fair value of debt instruments through other comprehensive income  |                                    |             |   |
| -                        | 0     | 0   | Tax on above   | (0)                                | (2)         |   |
|                          |       |   | Tax off above  | 0                                  | 1           | (   |
| 4                        |       | _   | Fair value of Cook flow had a selection  |                                    |             |   |
| (1)                      | -     |   | Fair value of Cash flow hedges through other comprehensive income<br>Tax on above  | 4                                  | -           |   |
|                          |       |   | 1 ax on above  | (1)                                | -           | -   |
| 3                        | (0)   | (0)   | 07//77   |                                    |             |   |
|                          | (0)   | (0)   | OTHER COMPREHENSIVE INCOME FOR THE PERIOD (B)  | 3                                  | (1)         | (;  |
| 1,851                    | 1,525 | 4.700   |  |                                    |             | ,   |
|                          | 1,020 | 1,755   | TOTAL COMPREHENSIVE INCOME FOR THE PERIOD (A+B)  | 3,606                              | 3,053       | 6,03  |
| 216                      | 216   | 240   |  |                                    |             | -,  |
| 210                      | 210   | 216   | Paid up Equity Share Capital (Face value Re. 1 per share)  | 216                                | 216         | 216   |
|                          |       |   | Other Equity   |                                    | 2.0         | 7,44  |
|                          |       |   | English and the Lord (English and English  |                                    |             |   |
| 0.54                     |       |   | Earnings per equity share (Face value of Re. 1 each)   |                                    |             |   |
| 8.54                     | 7.04  | 8.11  | Basic (in Rs.)   | 16.64                              | 44.44       | 1220  |
| 8.54                     | 7.04  | 8.11  | Diluted (in Rs.)   |                                    | 14.11       | 27.8  |
|                          |       |   | 123  | 16.64                              | 14.11       | 27.8  |

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## STANDALONE SEGMENT WISE REVENUE, RESULTS, ASSETS AND LIABILITIES

| Unaudited Results for the<br>quarter ended<br>30th September |   | Unaudited Results for<br>the quarter ended<br>30th June | Particulars   | Unaudited Results for the six months ended 30th September |   | (Rs in Crores) Audited Results for year ended |  |
|--|---|---|---|---|---|---|--|
| 2019   | 2018                                    | 2019  |   | 2019  | 2018                                    | 31st March                                    |  |
| 3,371<br>4,543<br>1,847<br>91                                | 3,080<br>4,316<br>1,704<br>134          | 3,465<br>4,589<br>1,950<br>110                          | Segment Revenue (Sales and Other operating income)  - Home Care  - Beauty & Personal Care  - Foods & Refreshment  - Others (includes Exports, Infant & Feminine Care etc.)  | 6,836<br>9,132<br>3,797<br>201                            | 6,226<br>8,723<br>3,489<br>283          | 2019<br>12,876<br>17,655<br>7,133             |  |
| 9,852  | 9,234                                   | 10,114  | Total Segment Revenue   | 19,966  | 18,721                                  | 38,224  |  |
| 595<br>1,315<br>294<br>2                                     | 497<br>1,138<br>295<br>2                | 699<br>1,358<br>379<br>2                                | Segment Results - Home Care - Beauty & Personal Care - Foods & Refreshment - Others (includes Exports, Infant & Feminine Care etc.)   | 1,294<br>2,673<br>673<br>4                                | 1,091<br>2,342<br>623                   | 2,156<br>4,727<br>1,230                       |  |
| 2,206<br>(47)<br>(31)  | 1,932<br>(35)<br>(7)<br>262             | 2,438<br>7<br>(24)                                      | Total Segment Results Add/(Less): Exceptional Items [net credit/ (charge)]  | <b>4,644</b> (40) (55)                                    | 4,056<br>(94)<br>(14)                   | 8,113<br>(227<br>(28                          |  |
| 2,308  | 2,152                                   | 2,563   | Total Profit Before Tax   | 322<br>4,871  | 397                                     | 664   |  |
| 2,792<br>5,248<br>2,154<br>106<br>9,549                      | 2,058<br>4,753<br>1,908<br>140<br>8,818 | 2,632<br>4,765<br>1,945<br>121<br>11,558                | Segment Assets - Home Care - Beauty & Personal Care - Foods & Refreshment - Others (includes Exports, Infant & Feminine Care etc.) - Unallocable corporate assets           | 2,792<br>5,248<br>2,154<br>106<br>9,549                   | 2,058<br>4,753<br>1,908<br>140<br>8,818 | 2,270<br>4,839<br>2,179<br>136                |  |
| 19,849   | 17,677                                  | 21,021  | Total Segment Assets  | 19,849  | 17,677                                  | 8,441<br>17,865                               |  |
| 3,392<br>5,657<br>1,581<br>50<br>1,325                       | 2,988<br>5,050<br>1,297<br>63<br>1,275  | 3,251<br>5,386<br>1,480<br>52<br>4,862                  | Segment Liabilities - Home Care - Beauty & Personal Care - Foods & Refreshment - Others (includes Exports, Infant & Feminine Care etc.) - Unallocable corporate liabilities | 3,392<br>5,657<br>1,581<br>50                             | 2,988<br>5,050<br>1,297<br>63           | 2,752<br>5,059<br>1,311<br>59                 |  |
| 12,005   | 10,673                                  |   | Total Segment Liabilities   | 1,325<br>12,005   | 1,275<br><b>10,673</b>                  | 1,025<br>10,206                               |  |

## Notes on Segment Information:

1. Segment Revenue, Results, Assets and Liabilities represent amounts identifiable to each of the segments. Other "unallocable income net of unallocable expenditure" mainly includes interest income, dividend income, income from current investments (net), expenses on common services not directly identifiable to individual segments, corporate expenses

Segment Assets and Segment Liabilities are as at 30th September 2019, 30th June 2019, 31st March 2019 and 30th September 2018. Unallocable corporate assets less Unallocable corporate liabilities mainly represent investment of surplus funds and cash and bank balances.

2. Previous period figures have been re-grouped / re-classified wherever necessary, to conform to current period's classification.

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# STANDALONE BALANCE SHEET AS AT 30TH SEPTEMBER, 2019

|  |  | Unaudited            | (Rs in Cro       |  |
|--|--|----------------------|------------------|--|
| State  | ment of Assets and Liabilities                     | As at                | As at            |  |
|  |  | 30th September, 2019 | 31st March, 2019 |  |
| A ASSETS                                     |  |                      |                  |  |
| 1 Non-current asse                           | re .   |                      |                  |  |
| Property, plant and e                        |  |                      |                  |  |
| Capital work-in-progr                        | dobuletif  | 4,681                | 3,               |  |
| Goodwill                                     | ess  | 480                  |                  |  |
| Other intangible asse                        | 1-   | 36                   |                  |  |
| Investments in subsit                        | IS   | 393                  |                  |  |
| Financial assets                             | liaries, associates and joint ventures             | 250                  |                  |  |
| - Investments                                |  |                      |                  |  |
| - Loans                                      |  | 2                    |                  |  |
| - Other financial as                         | eats   | 446                  |                  |  |
| Non-current tax asset                        |  | 32                   |                  |  |
| Deferred tax assets (                        | s (riet)   | 552                  |                  |  |
| Other non-current ass                        | let)   | 281                  | 4                |  |
| Total Non-current                            | ers  | 158                  |                  |  |
|  | 355615   | 7,311                | 6,4              |  |
| 2 Current assets Inventories                 |  |                      |                  |  |
|  |  | 2,111                | 2,4              |  |
| Financial assets                             |  |                      | 4,               |  |
| - Investments                                |  | 2,575                | 2.0              |  |
| - Trade receivables                          |  | 1,760                | 2,6              |  |
| - Cash and cash eq                           | uivalents  |                      | 1,€              |  |
| <ul> <li>Bank balances oth</li> </ul>        | er than cash and cash equivalents mentioned above  | 2,272                | 5                |  |
| <ul> <li>Other financial ass</li> </ul>      | ets  | 2,771                | 3,1              |  |
| Other current assets                         |  | 542                  | 5                |  |
| Assets held for sale                         |  | 504                  | 3                |  |
| Total - Current asse                         | ets  | 42.520               |                  |  |
| TOTAL - ASSETS                               |  | 12,538               | 11,37            |  |
| The second                                   |  | 19,849               | 17,86            |  |
| EQUITY AND LIABI                             | LITIES   |                      |                  |  |
| EQUITY                                       |  |                      |                  |  |
| Equity share capital                         |  | 240                  |                  |  |
| Other equity                                 |  | 216                  | 21               |  |
| Total - Equity                               |  | 7,628 <b>7,844</b>   | 7,44             |  |
| LIABILITIES                                  | *            | 7,077                | 7,65             |  |
| Non-current liabilitie                       | es   |                      |                  |  |
|  | 41   |                      |                  |  |
| - Other financial liabili                    | ues  | 795                  | 17               |  |
| Provisions                                   |  | 1,102                | 1,04             |  |
| Non-current tax liabilitie                   |  | 416                  |                  |  |
| Other non-current liabilit                   |  | 176                  | 44               |  |
| Total - Non-current I                        | abilities  | 2,489                | 18<br>1,85       |  |
| Current liabilities Financial liabilities    |  |                      | 1,00             |  |
| - Trade payables                             |  |                      |                  |  |
| total outstanding                            | dues of micro enterprises and small enterprises    |                      |                  |  |
| total outstanding of<br>small enterprises    | dues of creditors other than micro enterprises and | 7,693                | 7 076            |  |
| <ul> <li>Other financial liabilit</li> </ul> |  | 506                  | 7,070            |  |
| Current tax liabilities (net                 | )  |                      | 276              |  |
| Other current liabilities                    |  | 174                  |                  |  |
| Provisions                                   |  | 664                  | 506              |  |
| Total - Current liabilit                     | ios  | 479                  | 501              |  |
| Can Can tent nabilit                         | IGS  | 9,516                | 8,353            |  |
| 11001  |  |                      |                  |  |
| TOTAL - EQUITY AND                           | I I ARII ITIES                                     | 19,849               |                  |  |



## UNAUDITED STANDALONE STATEMENT OF CASH FLOWS FOR THE SIX MONTHS ENDED 30TH SEPTEMBER, 2019

(Rs in Crores)

|   | Six months ended<br>30th September , 2019 | Six months ended<br>30th September ,2018   |
|---|---|--|
| CASH FLOW FROM OPERATING ACTIVITIES:  |   |  |
| Profit before tax   | 4,871                                     | 4,345  |
| Adjustments for:  |   |  |
| Depreciation and amortisation expenses  | 451                                       | 257  |
|   | (20)                                      | 22   |
| (Profit) / loss on sale of property, plant and equipment                              | (38)                                      | (70)   |
| Government grant accrued (net)  | (194)                                     | (226)  |
| Finance income  | (59)                                      | (70)   |
| Dividend income   | (74)                                      | (100)  |
| Fair value (gain)/loss on investments   | 4   | (100,  |
| Impairment of Investment in subsidiary  | 55  | 14   |
| Finance costs   |   | 7  |
| Provision for expenses on employee stock options                                      | 6   | 73   |
| Inventory written off net of Provision/write back for Inventory                       | 68  |  |
| Bad debts/assets written off net of Provision/(write back)                            | 6   | (2)  |
| Mark-to-market (gain)/loss on derivative financial instruments                        | 5   | (20)   |
| Cash Generated from operations before working capital changes                         | 5,081                                     | 4,230  |
| Adjustments for:  |   | 2==  |
| (Increase)/decrease in Non-Current assets   | (28)                                      | (50  |
| (Increase)/decrease in Current Assets   | (225)                                     | 299  |
| (Increase)/decrease in inventories  | 243                                       | 81   |
| Increase/(decrease) in Non-Current Liabilities  | 36  | 59   |
| Increase/(decrease) in Current liabilities  | 687                                       | 206  |
| Cash generated from operations  | 5,794                                     | 4,825  |
| Taxes paid (net of refunds)   | (980)                                     | (1,065   |
| Net cash (used in) / generated from operating activities - [A]                        | 4,814                                     | 3,760  |
| B CASH FLOW FROM INVESTING ACTIVITIES:  |   |  |
| Purchase of property, plant and equipment   | (348)                                     | (299   |
|   | 40  | 4  |
| Sale proceeds of property, plant and equipment  |   | (63  |
| Purchase of Intangible assets   | (30)                                      | 9302   |
| Contingent Consideration paid on business combination                                 | (17,520)                                  |  |
| Purchase of current investments   | 17,712                                    | 45,566   |
| Sale Proceeds of current investments  | (175)                                     |  |
| Loans given to subsidiaries   | 136                                       | 119  |
| Loans repaid by subsidiaries  |   | The state of the s |
| Investment in term deposits (having original maturity of more than 3 months)          | (2,577)                                   |  |
| Redemption/maturity of term deposits (having original maturity of more than 3 months) | 2,961                                     | 7,273  |
| Investment in non-current deposits with banks   | 1   | -  |
| Interest received   | 219                                       | 162  |
| Dividend received from subsidiaries   | 59  | 70   |
| Net cash (used in) / generated from investing activities - [B]                        | 478                                       | (126   |
| C CASH FLOW FROM FINANCING ACTIVITIES:  | 15-2011                                   | /0.50/   |
| Dividends paid  | (2,814)                                   |  |
| Dividend distribution tax paid  | (578)                                     |  |
| Payment of Lease Liabilities  | (203)                                     | -  |
| Interest paid   |   | (2   |
| Proceeds from share allotment under employee stock options/ performance share         | 0   |  |
|   | 0   |  |
|   |   | (2.42)   |
| schemes Net cash (used in) / generated from financing activities - [C]                | (3,595                                    | (3,134   |
| schemes  Net cash (used in) / generated from financing activities - [C]               | (3,595<br>1,697                           |  |
| schemes   |   | 500  |

Note: The above Statement of Cash Flows has been prepared under the 'Indirect Method' as set out in Ind AS 7, 'Statement of Cash Flows'.

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## Notes:

- 1. Total sales grew by 6% during the quarter. Domestic consumer business grew by 7% during the quarter.
- 2. The Company adopted Ind AS 116 effective 1st April 2019, using the modified retrospective method. The Company has applied the standard to its leases with the cumulative impact recognized on the date of initial application (1st April 2019). Accordingly, previous period information has not been restated.
- 3. Earnings before interest, tax, depreciation and amortization (EBITDA) for the quarter at Rs. 2,443 crores (SQ 18: Rs.2,019 crores) grew by 21%. Comparable EBITDA after adjusting for accounting impact of IND AS 116 grew by 16%. Comparable EBITDA margin improved by 200 bps vs SQ 18.
- 4. Profit after tax before exceptional items for the quarter at Rs. 1,832 crores (SQ 18: Rs.1,522 crores) grew by 20%.
- 5. Exceptional items in SQ 19 includes profit from sale of surplus properties Rs. 6 crores (SQ 18: Rs. Nil), restructuring expenses Rs. 19 crores (SQ 18: Rs. 34 crores) and other acquisition and disposal related cost of Rs. 34 crores (SQ 18: Rs 1 crore).
- 6. The Company elected to exercise the option permitted under section 115BAA of the Income-tax Act, 1961 as introduced by the Taxation Laws (Amendment) Ordinance, 2019. Accordingly, the Company has recognized Provision for Income Tax for the six months ended 30th September 2019 and re-measured its Deferred Tax Assets basis the rate prescribed in the said section. The full impact of this change has been recognized in the statement of Profit & Loss for SQ 19.
- 7. Profit after tax for the quarter at Rs. 1,848 crores (SQ 18: Rs. 1,525 crores) grew by 21%.
- 8. The Board has declared an interim dividend of Rs. 11 per equity share of face value of Re.1 each for the period ended 30th September 2019 at its meeting held on 14th October 2019. The record date for the purpose of determining the entitlement for payment of interim dividend is fixed as 24th October 2019.
- 9. On 3rd December 2018, the Board of Directors of Hindustan Unilever Limited (HUL), subject to obtaining requisite approvals from statutory authorities and shareholders, had approved a Scheme of Amalgamation between HUL and GlaxoSmithKline Consumer Healthcare Limited (GSK CH India). The Scheme of Amalgamation was filed with the National Company Law Tribunal (NCLT) seeking directions to hold shareholder's and creditor's meetings. Pursuant to the order dated 2nd May 2019 passed by the NCLT, the Tribunal Convened Meeting of the Equity Shareholders and Unsecured creditors of the Company was held on 29th June 2019. The Equity Shareholders and Unsecured Creditors of the Company, in their respective meetings, approved the Resolution as set out in the Notice of Tribunal Convened Meeting, approving the Scheme of Amalgamation with requisite majority. The Company filed the requisite Company Scheme Petition seeking sanction of the NCLT and same is pending.
- 10. The above results have been reviewed by the Audit Committee and approved by the Board of Directors at its meeting held on 14th October 2019.
- 11. The text of the above statement was approved by the Board of Directors at their meeting held on 14th October 2019. The statutory auditors have expressed an unqualified report on the above results.

For more details on Results, visit Investor Relations section of our website at <a href="http://www.hul.co.in">http://www.hul.co.in</a> and Financial Results under Corporates section of <a href="http://www.nseindia.com">www.nseindia.com</a> and <a href="http://www.hul.co.in">www.nseindia.com</a> and <a href="http://www.hul.co.in">www.hul.co.in</a> and <a href="http://www.hu

Place: Mumbai

Date: 14th October 2019

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Sanjiy Melita Chairman and Managing Director

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## CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER AND SIX MONTH ENDED 30TH SEPTEMBER, 2019

| Unaudited Results for the quarter ended the quarter ended |              | Particulars   | Unaudited Results for the<br>six months ended                           |                | (Rs in Crores) Audited Results fo the year ended |               |
|---|--------------|---------------|---|----------------|--|---------------|
| 30th Sept   | ember        | 30th June     |   | 30th Septen    |  | 31st March    |
| 2019  | 2018         | 2019          |   | 2019           | 2018   | 2019          |
| 0.004   | 0.000        | 40.407        | Revenue from operations   | 00.400         | 40.070   | 20 570        |
| 9,931   | 9,363        | 10,197        | Sale of products  | 20,128         | 18,979   | 38,579<br>105 |
| 26  | 22           | 28            | Sale of services  | 54             | 46   | 626           |
| 148   | 105<br>233   | 139           | Other operating revenue   | 287<br>263     | 243<br>364                                       | 550           |
| 118<br>10,223   |              | 145<br>10,509 | Other income TOTAL INCOME   | 20,732         | 19,632   | 39,860        |
| 10,223  | 9,723        | 10,509        | EXPENSES  | 20,732         | 19,032   | 35,660        |
| 3,331   | 3,457        | 3,254         | Cost of materials consumed  | 6,585          | 6,956  | 13,707        |
| 1,472   | 1,187        | 1,347         | Purchases of stock-in-trade   | 2,819          | 2,115  | 4,755         |
|   |              |               | Changes in inventories of finished goods (including stock-in-trade) and |                | 2,   |               |
| (192)   | (83)         | 165           | work-in-progress  | (27)           | 9  | 12            |
| 462   | 472          | 485           | Employee benefits expenses  | 947            | 942  | 1,875         |
| 34  | 10           | 27            | Finance costs   | 61             | 17   | 3:            |
| 254   | 140          | 229           | Depreciation and amortisation expenses                                  | 483            | 278  | 568           |
|   |              |               | Other expenses  |                | 5  | 0.000         |
| 1,200   | 1,121        | 1,167         | Advertising and promotion   | 2,367          | 2,282  | 4,60          |
| 1,324   | 1,262        | 1,222         | Others  | 2,546          | 2,571  | 5,474         |
| 7,885   | 7,566        | 7,896         | TOTAL EXPENSES  | 15,781         | 15,170   | 31,028        |
| 2,338   | 2,157        | 2,613         | Profit before exceptional items and tax                                 | 4,951          | 4,462  | 8,832         |
| (48)  | (47)         | 7             | Exceptional items [net credit/ (charge)]                                | (41)           | (106)  | (228          |
| 2,290   | 2,110        | 2,620         | Profit before tax from continuing operations                            | 4,910          | 4,356  | 8,604         |
|   |              |               | Tax expenses  |                |  |               |
| (379)   | (686)        | (834)         |   | (1,213)        | (1,355)  | (2,610        |
| (93)  | 49           | 9             | Deferred tax credit/(charge)  | (84)           | 41   | 66            |
| 1,818   | 1,473        | 1,795         | Profit after tax from continuing operations (A)                         | 3,613          | 3,042  | 6,060         |
|   |              |               |   |                |  |               |
| (0)   | 0            | (0)           | Profit/(Loss) from discontinued operations before tax                   | (0)            | 0  | (             |
| •   | -            |               | Tax expenses of discontinued operations                                 |                |  | -             |
| (0)   | 0            | (0)           | Profit/(Loss) from discontinued operations after tax (B)                | (0)            | 0  | (             |
|   |              |               |   |                |  | 0.00          |
| 1,818   | 1,473        | 1,795         | PROFIT FOR THE PERIOD (A+B)   | 3,613          | 3,042  | 6,060         |
|   |              |               | ATUED COMPREHENSIVE INCOME  |                |  |               |
|   |              |               | OTHER COMPREHENSIVE INCOME  |                |  |               |
|   |              |               | Items that will not be reclassified subsequently to profit or loss      |                |  | 3)            |
|   |              |               | Remeasurements of the net defined benefit plans Tax on above            |                | 3  | 3             |
|   |              |               | lax on above  |                | - 1  |               |
|   |              |               | Items that will be reclassified subsequently to profit or loss          |                |  |               |
|   | (1)          | (0)           | Fair value of debt instruments through other comprehensive income       | (0)            | (3)  | 2             |
|   | 0            | 0             | Tax on above  | 0              | 1  | (1            |
|   |              |               |   |                |  |               |
| 4   | -            |               | Fair value of cash flow hedges through other comprehensive income       | 4              | -  | -             |
| (1)   | 2            | 2             | Tax on above  | (1)            | -  | -             |
|   |              |               |   |                | 1  |               |
| 3   | (1)          | (0)           | OTHER COMPREHENSIVE INCOME FOR THE PERIOD (C)                           | 3              | (2)  | (4            |
|   |              |               |   |                |  |               |
| 1,821   | 1,472        | 1,795         | TOTAL COMPREHENSIVE INCOME FOR THE PERIOD (A+B+C)                       | 3,616          | 3,040  | 6,056         |
|   |              |               |   |                |  |               |
|   |              |               | Net Profit attributable to  |                |  |               |
| 1,814   | 1,478        | 1,792         | a) Owners of the company  | 3,606          | 3,043  | 6,054         |
| 4   | (5)          | 3             | b) Non-controlling interest   | 7              | (1)  | 6             |
|   |              |               |   |                |  |               |
|   | 444          |               | Other comprehensive income attributable to                              |                | /01  |               |
| 3   | (1)          | (0)           | a) Owners of the company  | 3              | (2)  | (4            |
|   |              | •             | b) Non-controlling interest   |                | -  | (0            |
|   |              |               | Total comprehensive income attributable to                              |                |  |               |
| 4 047   | 4 477        | 4 700         |   | 2 600          | 3,041  | 6,050         |
| 1,817   | 1,477        | 1,792         | a) Owners of the company b) Non-controlling interest                    | 3,609          |  | 6,030         |
| 4   | (5)          | 3             | b) Non-controlling interest   |                | (1)  |               |
| 216   | 216          | 216           | Paid up Equity Share Capital (Face value Re. 1 per share)               | 216            | 216  | 216           |
| 210   | 210          | 210           | Other Equity  | 2,0            | 210  | 7,651         |
|   |              |               |   |                |  | .,            |
|   |              |               | Earnings per equity share from continuing operations (Face value        |                |  |               |
| 0.00  | 6.00         | 0.00          | of Re. 1 each)  | 10.00          | 14.00  | 27.9          |
| 8.38<br>8.38  | 6.83<br>6.83 | 8.28<br>8.27  | Basic (in Rs.)  | 16.66<br>16.66 | 14.06<br>14.06                                   | 27.9          |
| 0.36  | 6.83         | 8.27          | Diluted (in Rs.)  | 10.00          | 14.00  | 27.90         |
|   |              |               | Earnings per equity share from discontinued operations (Face            |                |  |               |
|   |              |               | value of Re. 1 each)  |                |  |               |
| (0.00)  | 0.00         | (0.00)        | Basic (in Rs.)  | (0.00)         | 0.00   | 0.0           |
| (0.00)  | 0.00         | (0.00)        | Diluted (in Rs.)  | (0.00)         | 0.00   | 0.0           |
|   |              |               | Earnings per equity share from continuing and discontinued              |                |  |               |
|   |              |               | operations (Face value of Re. 1 each)                                   |                |  |               |
| 8.38  | 6.83         | 8.28          | Basic (in Rs.)  | 16.66          | 14.06  | 27.9          |
|   |              | 8.27          | Diluted (in Rs.)  | 16.66          | 14.06  | 27.9          |
| 8.38  | 6.83         | 0.21          | Bilatoa (iii rta.)  | 10.00          | 14.00  | m.,           |





## CONSOLIDATED SEGMENT WISE REVENUE, RESULTS, ASSETS AND LIABILITIES

(Rs in Crores)

| Unaudited Results for<br>the quarter ended<br>30th September |        | Unaudited Results for the quarter ended Particulars 30th June |  | Unaudited Results for the<br>six months ended<br>30th September |        | Audited Results for<br>the year ended<br>31st March |
|--|--------|---|--|---|--------|---|
| 2019   | 2018   | 2019  |  | 2019  | 2018   | 2019  |
|  |        |   | Segment Revenue (Sales and Other operating income)       |   |        |   |
| 3,370  | 3,079  | 3.464   | - Home Care  | 6,834   | 6,225  | 12,874  |
| 4,580  | 4,349  | 4,626   | - Beauty & Personal Care                                 | 9,206   | 8,789  | 17,800  |
| 1,847  | 1,703  | 1,950   | - Foods & Refreshment                                    | 3,797   | 3,486  | 7,131   |
| 308  | 359    | 324   | - Others (includes Exports, Infant & Feminine Care etc.) | 632   | 768    | 1,505   |
| 10,105   | 9,490  | 10,364  | Total Segment Revenue                                    | 20,469  | 19,268 | 39,310  |
|  |        |   | Segment Results  |   |        |   |
| 595  | 497    | 699   |  | 1,294   | 1,089  | 2,156   |
| 1,315  | 1,143  | 1,364   |  | 2,679   | 2,353  | 4,751   |
| 294  | 293    | 379   |  | 673   | 623    | 1,230   |
| 50   | 44     | 53  |  | 103   | 93     | 178   |
| 2,254  | 1,977  | 2,495   |  | 4,749   | 4,158  | 8,315   |
| (48)   | (47)   | 0.000.0000000   | Add/(Less): Exceptional Items [net credit/(charge)]      | (41)  | (106)  | (228  |
| (34)   | (10)   |   |  | (61)  | (17)   | (33   |
|  | , ,    |   | Add/(Less): Finance Income and Other unallocable income  |   |        |   |
| 118  | 190    | 145   | net of unallocable expenditure                           | 263   | 321    | 550   |
| 2,290  | 2,110  | 2,620   | Total Profit Before Tax                                  | 4,910   | 4,356  | 8,604   |
|  |        |   | Segment Assets   |   |        |   |
| 2,792  | 2,058  | 2,632   | - Home Care  | 2,792   | 2,058  | 2,270   |
| 5.603  | 5,064  | 5,103   |  | 5,603   | 5,064  | 5,152   |
| 2,154  | 1,908  | 1,945   | - Foods & Refreshment                                    | 2,154   | 1,908  | 2,179   |
| 585  | 651    | 637   | - Others (includes Exports, Infant & Feminine Care etc.) | 585   | 651    | 697   |
| 9,522  | 8,811  | 11,451  | - Unallocable corporate assets                           | 9,522   | 8,811  | 8,331   |
| 20,656   | 18,492 | 21,768  | Total Segment Assets                                     | 20,656  | 18,492 | 18,629  |
|  |        |   | Segment Liabilities                                      |   |        |   |
| 3,392  | 2,988  | 3,251   |  | 3,392   | 2,988  | 2,752   |
| 5,757  | 5,114  | 5,465   |  | 5,757   | 5,114  | 5,102   |
| 1,581  | 1,297  | 1,480   |  | 1,581   | 1,297  | 1,311   |
| 286  | 325    | 283   | - Others (includes Exports, Infant & Feminine Care etc.) | 286   | 325    | 296   |
| 1,582  | 1,562  | 5,040   |  | 1,582   | 1,562  | 1,283   |
| 12,598   | 11,286 | 15,519  | Total Segment Liabilities                                | 12,598  | 11,286 | 10,744  |

#### Notes:

1. Segment Revenue, Results, Assets and Liabilities represent amounts identifiable to each of the segments. Other "unallocable income net of unallocable expenditure" mainly includes interest income, dividend income, income from current investments (net), expenses on common services not directly identifiable to individual segments and corporate expenses.

Segment Assets and Segment Liabilities are as at 30th September 2019, 30th September 2018, 30th June 2019 and 31st March 2019. Unallocable corporate assets less Unallocable corporate liabilities mainly represent investment of surplus funds and cash and bank balances.

2. Previous period figures have been re-grouped / re-classified wherever necessary, to conform to current period's classification.

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Email: levercare.shareholder@unilever.com

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## CONSOLIDATED BALANCE SHEET AS AT 30TH SEPTEMBER, 2019

(Rs in Crores)

|  | Unaudited            | (Rs in Crore     |
|--|----------------------|------------------|
| Statement of Assets and Liabilities  | As at                | Audited<br>As at |
| Statement of Assets and Liabilities  | 30th September, 2019 | 31st March, 2019 |
|  |                      |                  |
| ASSETS   |                      |                  |
| 1 Non-current assets   |                      |                  |
| Property, plant and equipment  | 5,024                | 4,19             |
| Capital work-in-progress   | 510                  | 40               |
| Goodwill   | 36                   | 3                |
| Other intangible assets  | 399                  | 40               |
| Goodwill on consolidation Financial assets   | 01                   |                  |
| - Investments  | 2                    |                  |
| - Loans  | 227                  | 21               |
| - Other financial assets   | 32                   |                  |
| Non-current tax assets (net)   | 785<br>309           | 83               |
| Deferred tax assets (net)  | 163                  | 15               |
| Other non-current assets Total Non-current assets  | 7,568                | 6,7              |
| Total From Carrott Cooks   |                      |                  |
| 2 Current assets   | 2.255                | 2.5              |
| Inventories  | 2,255                | 2,5              |
| Financial assets   | 2,674                | 2,7              |
| - Investments - Loans  | 2,014                | 2,1              |
| - Trade receivables  | 1,852                | 1,8              |
| - Cash and cash equivalents  | 2,320                | 6:               |
| - Bank balances other than cash and cash equivalents mentioned above                     | 2,822                | 3,1              |
| - Other financial assets   | 568                  | 5                |
| Other current assets   | 592                  | 46               |
| Assets held for sale   | 3                    | 44.04            |
| Total - Current assets   | 13,088               | 11,91            |
| TOTAL - ASSETS   | 20,656               | 18,62            |
| EQUITY AND LIABILITIES   |                      |                  |
| 1 EQUITY   |                      |                  |
| I EQUIT  |                      |                  |
| Equity share capital   | 216                  | 2                |
| Other equity   | 7,817                | 7,6              |
| Non-controlling interest   | 8,058                | 7,88             |
| Total - Equity   | 6,036                | 7,00             |
| 2 LIABILITIES  |                      |                  |
| Non-current liabilities  |                      |                  |
| Financial liabilities  | 000                  | 1                |
| - Other financial liabilities  | 860<br>1,133         | 1,0              |
| Provisions Non-current tax liabilities (net)   | 580                  | 60               |
| Other non-current liabilities  | 204                  | 2                |
| Total - Non-current liabilities  | 2,777                | 2,07             |
| Current liabilities  |                      |                  |
| Current liabilities Financial liabilities  |                      |                  |
| - Borrowings   | 79                   |                  |
| - Trade payables   |                      |                  |
| total outstanding dues of micro enterprises and small enterprises                        | <u>.</u>             | -                |
| total outstanding dues of creditors other than micro enterprises and small enterprises / | 7,818                | 7,2              |
| - Other financial liabilities  | 531                  | 2                |
|  | 177                  |                  |
| Current tax liabilities (net) Other current liabilities                                  | 722                  | 5                |
| TOTHER CUITETI HADIIILES   | 494                  | 52               |
|  |                      |                  |
| Provisions   | 9,821                | 8,66             |
|  | 9,821                | 18,66            |

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Mumbai-400011.



UNAUDITED CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE SIX MONTH ENDED 30TH SEPTEMBER, 2019

(Rs in Crores)

|     |   | Six month ended<br>30th September, 2019 | Six month ended<br>30th September, 2018 |
|-----|---|---|---|
| A C | ASH FLOW FROM OPERATING ACTIVITIES:   | 4,910                                   | 4,356                                   |
|     | rofit before tax  | 4,510                                   |   |
| A   | djustments for:   | 483                                     | 278                                     |
| l c | Depreciation and amortisation expenses  | (19)                                    | 27                                      |
| 0   | Profit) / loss on sale of property, plant and equipment   | (38)                                    | (70)                                    |
| lè  | Government grant accrued (net)  | (188)                                   | (219)                                   |
|     | Finance Income  | (75)                                    | 1 300001                                |
|     | air value (gain)/loss on investments  | 61                                      | 17                                      |
|     | Finance Cost  | 6                                       | 10                                      |
| F   | Provision for expenses on employee stock options  | 68                                      | 74                                      |
| 1   | nventory written off net of Provision/write back for Inventory  | 5                                       | (3)                                     |
| 1   | Bad debts/assets written off net of Provision/(write back)  |   | (11)                                    |
|     | Mark-to-market (gain)/loss on derivative financial instruments  | 6                                       | 4,357                                   |
| ď   | Cash Generated from operations before working capital changes   | 5,219                                   | 4,507                                   |
|     | Adjustments for:  | (30                                     | (49)                                    |
| 17  | (Increase)/decrease in Non-Current assets   | (133                                    | 210                                     |
|     | (Increase)/decrease in Current Assets   | 250                                     | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
|     | (Increase)/decrease in Inventories  | 30                                      | 74                                      |
|     | Increase/(decrease) in Non-Current Liabilities  | 667                                     | 199                                     |
|     | Increase/(decrease) in Current Liabilities  | 6,003                                   | 4,921                                   |
|     | Cash generated from operations  | (1,007                                  | 14 1011                                 |
|     | Taxes paid (net of refunds)   | (1,007                                  | /                                       |
|     | (Loss)/Profit from discontinued operations  | 4,996                                   | 2 000                                   |
|     | Net cash (used in) / generated from operating activities - [A]  | 4,990                                   | 3,333                                   |
| в   | CASH FLOW FROM INVESTING ACTIVITIES:  | (361                                    | (302)                                   |
|     | Purchase of property, plant and equipment   | 40                                      | 10                                      |
|     | Sale proceeds of property, plant and equipment  |   | (64)                                    |
|     | Purchase of Intangible assets   | (30                                     | (13                                     |
|     | Contingent Consideration paid on business combination   | (18,759                                 | 1                                       |
|     | Purchase of current investments   | 18,874                                  |   |
|     | Sala of current investments   | (2,604                                  | ·                                       |
|     | Investment in term deposits (having original maturity of more than 3 months)  | 2,96                                    | 7                                       |
|     | Redemption/maturity of term deposits (having original maturity of more than 3 months)   | 2,90                                    | •                                       |
|     | Investment in non-current deposits with banks   | 213                                     | 151                                     |
|     | Interest received   | 339                                     | 10.74                                   |
|     | Net cash (used in) / generated from investing activities - [B]  | 33:                                     | , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| С   | CASH FLOW FROM FINANCING ACTIVITIES:  | (2,81                                   | (2,598                                  |
|     | Dividends paid  | (57)                                    | 15.40                                   |
|     | Dividend distribution tax paid  | (2)                                     |   |
|     | Net change in short term borrowings   |   | 2) (3                                   |
|     | Interest paid   | (21                                     | -/                                      |
|     | Deumant of losse lightlities  |   | 0                                       |
|     | Proceeds from share allotment under employee stock options/ performance share schemes  Net cash (used in) / generated from financing activities - [C] | (3,63                                   | 10.010                                  |
|     |   | 1,69                                    | 9 509                                   |
|     | Net increase/(decrease) in cash and cash equivalents - [A+B+C]  | 62                                      | 0.40                                    |
|     | Add: Cash and cash equivalents at the beginning of the period   | 2,32                                    | 1.450                                   |
|     | Cash and cash equivalents at the end of the period  | 2,32                                    | 7,100                                   |

Note: The above Statement of Cash Flows has been prepared under the 'Indirect Method' as set out in Ind AS 7, 'Statement of Cash Flows'.

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Apollio Multi-Compound.
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## Notes:

- The Group adopted Ind AS 116 effective 1st April 2019, using the modified retrospective method. The Group has applied the standard to its leases with the cumulative impact recognised on the date of initial application (1st April 2019). Accordingly, previous period information has not been restated.
- 2. The above results have been reviewed by the Audit Committee and approved by the Board of Directors at its meeting held on 14th October 2019.
- 3. The text of the above statement was approved by the Board of Directors at their meeting held on 14th October 2019. The statutory auditors have expressed an unqualified report on the above results.

For more details on Results, visit Investor Relations section of our website at <a href="http://www.hul.co.in">http://www.hul.co.in</a> and Financial Results under Corporates section of <a href="http://www.hul.co.in">www.nseindia.com</a> and <a href="http://www.hul.co.in">www.hul.co.in</a> and <a href="http://www.hul.co.in">www.nseindia.com</a> and <a href="http://www.hul.co.in">www.hul.co.in</a> and <a href="http://www.hul.co.in">http://www.hul.co.in</a> and <a href="http://www.hul.co.in">www.hul.co.in</a> and <a href="htt

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Place: Mumbai

Date: 14th October 2019

By order of the Board

Salljiv Mehta Chairman and Managing Director

[DIN: 06699923]

5th Floor, Lodina Excelus, Apollo Willia Compound

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